

Exploring Potential Together

Dr. Melanie Barham May 2024









Agenda for today's workshop/lecture

- Your role as a large animal leader
- The research on vet careers + large animal
- Building a toolkit
- Exercises to help yourself and team members





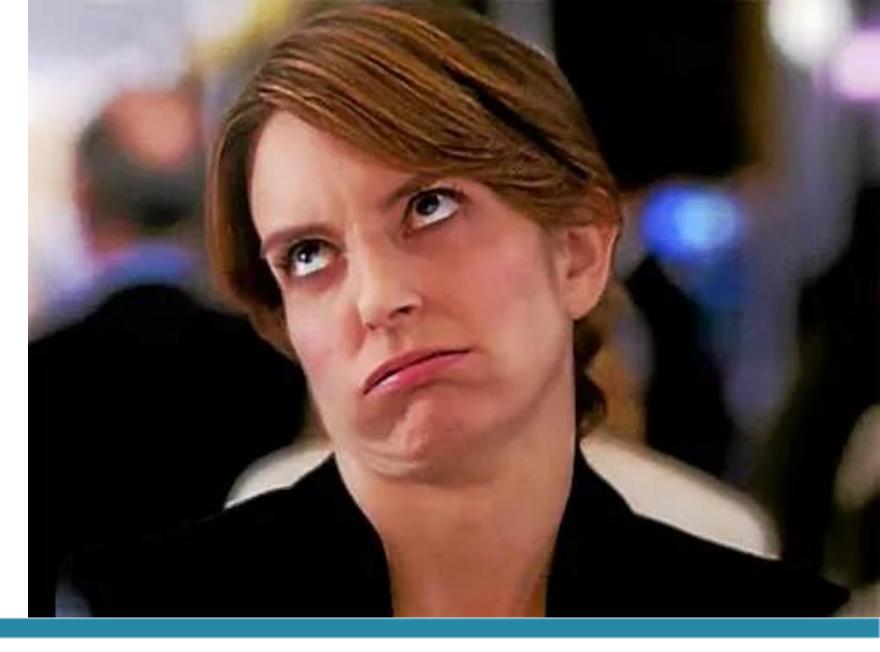








Don't "Large animal-splain" this to me!











Your Role as a Large Animal Leader?

Practice owner

Leader

Employer

Team Member

Employee

Clinician

Leadership team member

Mother/father

Family member

Community member

Member of profession

Recruitment

Retention

Employee satisfaction

Team culture

Patient safety

Client relationships

Financial health

Medical care

Practice reputation

Personal health

Mental health

Financial stability

Family

Friends

Hobbies

Volunteering/community









How are you doing as a Large Animal Leader?







Wheel of Life exercise









What's the state of vet careers?



85% of vets did not end up where they planned to be at graduation (Barham et al)

73% of vets thought about leaving, 100% of large animal vets thought about leaving (Barham et al)

50% of early career equine vets leave equine med within 5 years of graduation (Grice), and same for bovine (AABP, 2023)

Veterinary careers have natural inflection points- and these are prime opportunities to help people stay

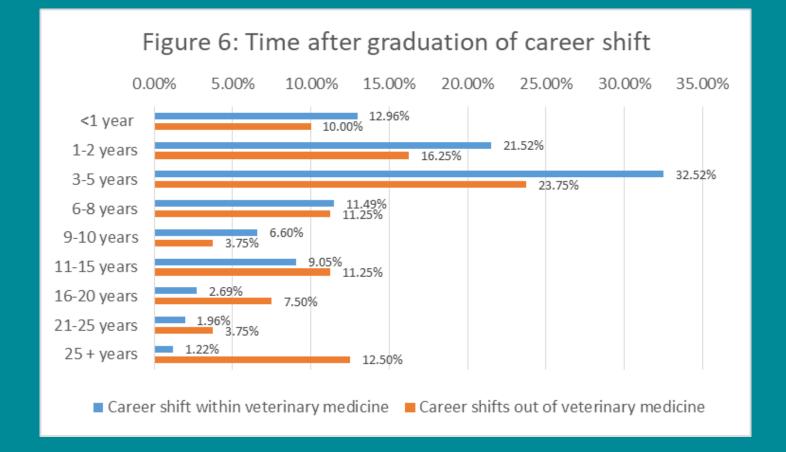








When inflection points happen



Your career map exercise









Why?

Leavers: burnout, long hours, compassion fatigue, on call requirements, and family responsibilities.

Considered leaving, but stayed: burnout, long hours, compassion fatigue, on call requirements, and family responsibilities



What did stayers do differently?

changing jobs within the same area of veterinary medicine (16%),

changing mindset about practice (14%)

development of increased boundaries (13%),

negotiation of new job parameters such as salary, hours etc. (10%)



What did stayers do differently?

continued development of new skills (25%)

having a supportive network of friends and family (11%)

purchase or buying a practice (12%)



Why do inflection points happen at these times?









Unconscious incompetence

You are unaware of the skill and your lack of proficiency



Conscious incompetence

You are aware of the skill but are not yet proficient

Unconscious competence

Performing the skill becomes automatic



Conscious competence

You are able to use the skill, but only with effort

The Conscious Competence Learning Model









Work doesn't happen in a vacuum- you are a human with other external factors









So how do we help our teammates stay?



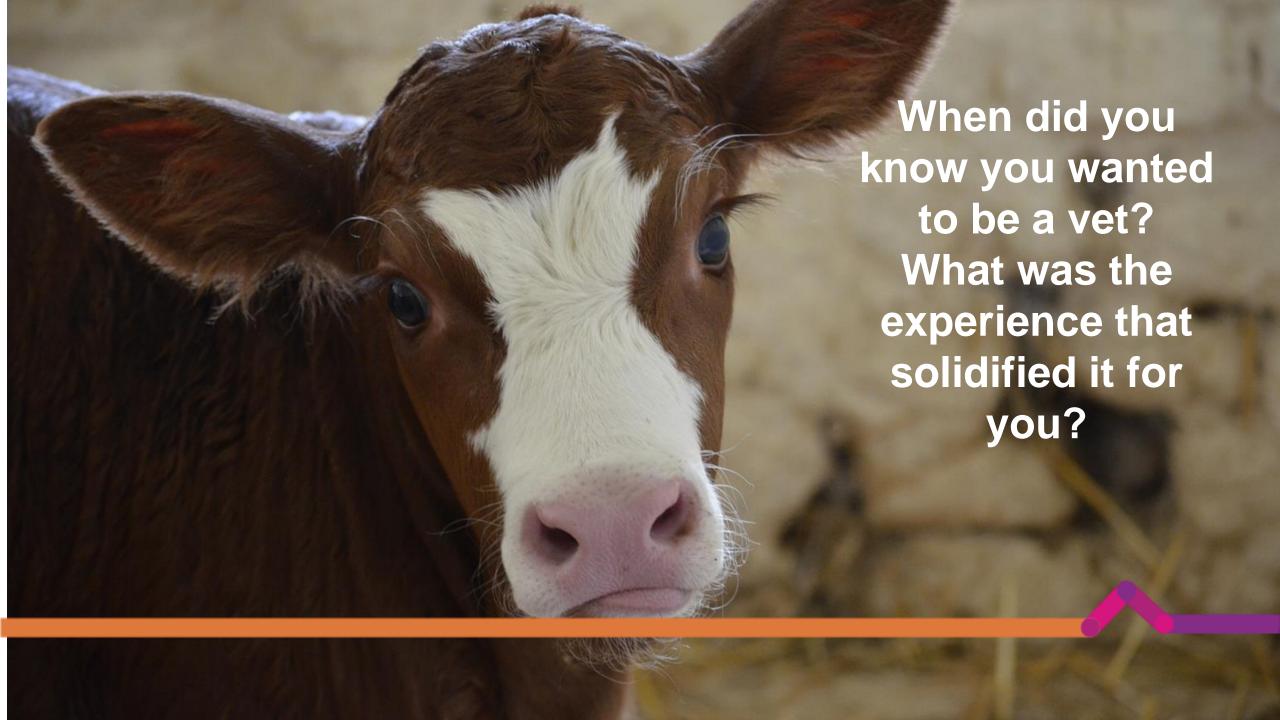


Most of us started something like this...









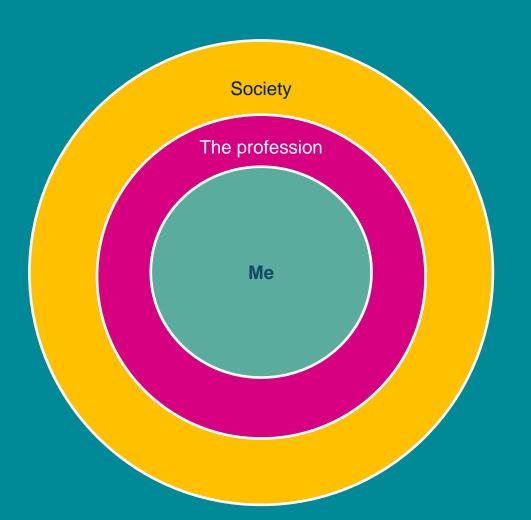
What is a good vet?
What does a successful vet do or not do?





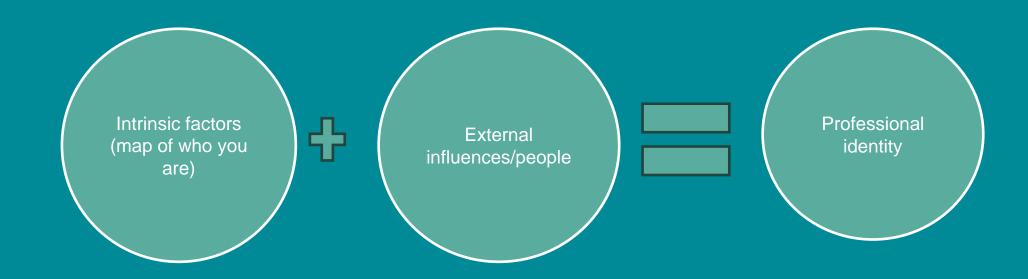
Who helped me decide that was true?

Professional identity

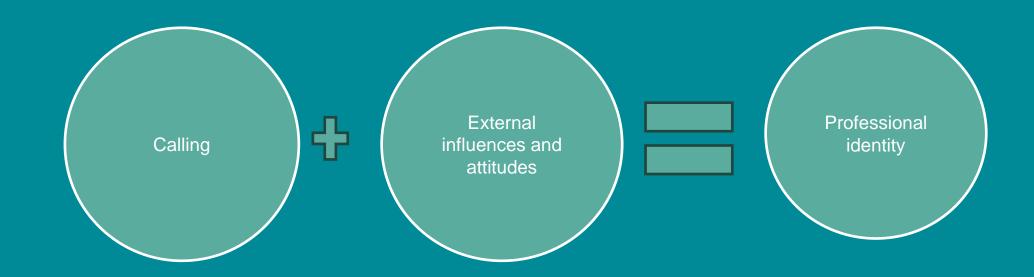


Allister, R. Vet Record 2015

What is professional identity?



Professional identity



Anyone with our dedication to the profession will end up burned out at some point. True? False?









Maybe?









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Professional Identity Growth



- The things you are taught as a young person and professional help form your professional identity
- In any experience, <u>you can decide</u> what "tenets" you take with you, what you shape, and how you use it.... If you are aware of yourself and question "is this serving me?"







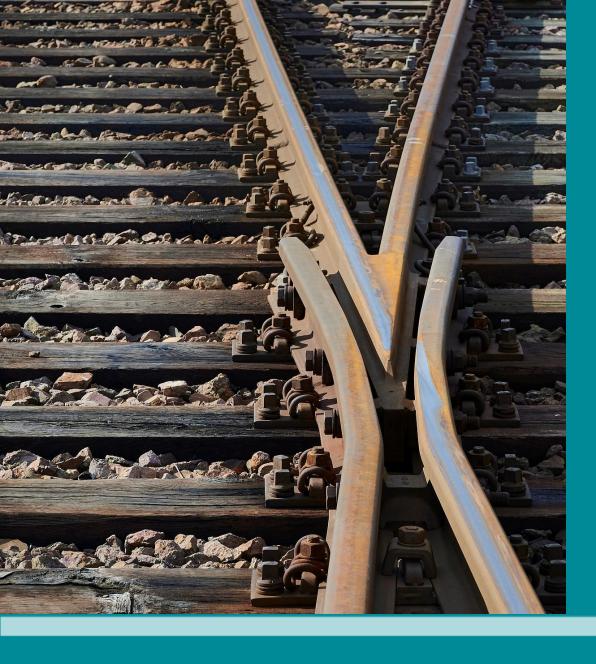
Success-o-meter exercise



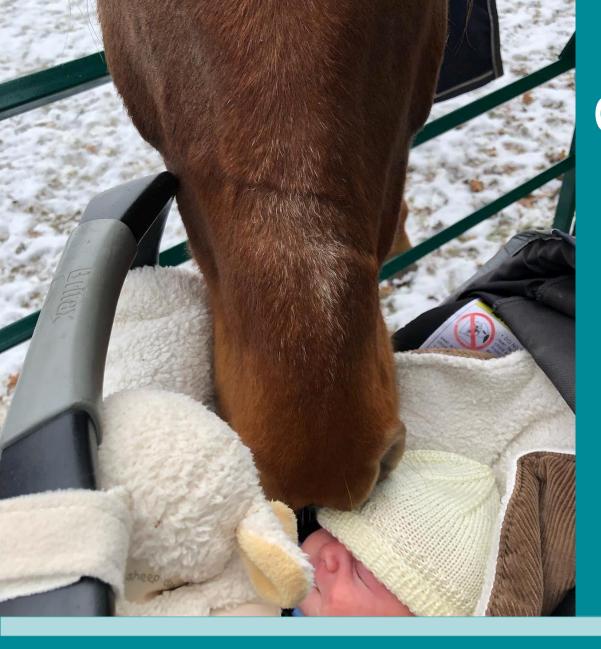








How do we decide which sector to go into?



Career path was primarily determined by the veterinary students' preference for species of animal (Feakes, 2019)

Is the type of animal we like what will determine our success?





What else is there to consider?



Knowing your strengths is key to carving a sustainable satisfying path











Job shaping + strengths maximizing: the ninja move for staying in practice









Identifying strengths exercise









How else can I help my teammates?









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Building a strong network of support

- Encouraging connection with mentors in AND outside of your workplace
- Creating opportunity for discussing hard and difficult issues
 - M and M rounds, Schwartz rounds
- Sharing your own experiences of managing inflection points
- Setting the example of care for yourself and boundaries
 - Taking sick days, taking vacation and being off

Circle of Support exercise

How do I know if a teammate is struggling or at an inflection point?

- Most employees will not explicitly say "I'm struggling"
- May not have the self-awareness to name
- May not feel equipped

Giving common language + permission

Lowering your water line exercise



There will be bumpy inflection points

Turn towards support

Stay curious!



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